



[www.bark9.com](http://www.bark9.com)  
P. O. Box 591297  
Houston, Texas 77259-1297  
EMAIL: [www.bark9.com](mailto:www.bark9.com)  
FIT EIN: 20-2908179  
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Bay Area Running K9s (BARK9) employs no staff and is staffed by volunteers. Ninety-eight percent (98%) of all donations to a specific project is guaranteed to be used for that project. Up to two percent (2%) may (may) be used to cover administrative costs. These costs include, but are not limited to; paper, ink, printing, envelopes, postage, general office supplies, etc. BARK9 intends that monies received for specific projects should in fact be used for those projects.

*Fred Swerdlin*  
BARK9 President